

Curriculum Vitae - Louis d'Alançon

Retiree

Year of Birth: 1959 Nationality: French

Education:

MSc Civil Engineering, Ecole Nationale des Ponts et Chaussees, Paris, France Major in Economy and Finance, Institut d'Etudes Politiques de Paris, France

Work Experience:

2009 – 2016 Managing Director, Senior Advisor, Macquarie, London

2004 - 2009 Managing Director, Swiss Re and subsidiary Fox-Pitt, Kelton, London

2001 – 2004 Director and Partner, Hawkpoint, London

1994 - 2001 Managing Director, UBS, London

1988 –1994 Executive Director, Merrill Lynch, London

1984 – 1988 Capital Markets Division, Banque Paribas, Paris and London

Confidential Posts and other:

Member of the board, Viellard Migeon et Cie 2004 -

Louis d'Alançon is dependent of significant shareholders of the Company.